## **Overview**



		Current Vacano	y*		Net New Supply (00	00SF)**		Net Absorption	(000SF)**
Apartment		<b>企</b> 6.7%			<b>1</b> ,378			<b>J</b> 728	
	2.4%	_	12.0%	-201		3,758	3		2,896
	94:2	•	88:2	92:3		85:4	88:4	-	85:1
Office		<b>û</b> 15.0%			<b>1</b> ,511			<b>Ū</b> -574	
	6.4%	•	22.6%	358		2,756	-574		2,495
	97:3	•	89:4	93:3		99:4	02:1	•	97:3
Retail		<b>û</b> 10.9%			<b>1</b> ,111			<b>↓</b> -113	
	8.2%		24.3%	490		2,334	-113		2,779
	00:3	' '	82:3	83:3	•	82:1	02:1	•	99:4
Warehouse		<b>企</b> 8.8%			<b>1</b> ,650			<b>↓</b> -24	
	3.7%	+ #	9.5%	271		2,638	-236	_# .	2,413
	97:2	, II.	88:3	83:2	-	99:3	87:2	<b>■</b> ;;	97:4
Hotel		<b>⇔</b> 62.4%			<b>\$</b> 602			<b></b> 563	
	77.8%		60.0%	-51		3,585	-255		1,564
	96:3		01:4	90:2		00:1	98:4	+	00:2

<sup>\*</sup>Occupancy for Hotels

<sup>\*\*</sup>Apartment and Hotel data are in units.

#### Analysis/Economy

#### **Notable Economic and Real Estate Market Events**

- ECON Employment growth has faltered in Salt Lake City, with total payrolls down 1.4% year-over-year as of March. Heavy losses in the construction, manufacturing, TCPU, and retail trade sectors account for the bulk of the job losses. Hill Air Force Base is cutting over 400 jobs, while Qwest Communications is planning to trim another 2,000 jobs, although the local impact is not yet known. Layoffs have been prevalent at several high tech companies over the past year, such as Gateway, Iomega, Novell, Unisys, and Learnframe. Although employment growth was temporarily boosted as a result of the 2002 Winter Olympic Games, Manpower reports that 20% of firms are planning to cut payrolls in coming months. However, strong demographics, a well-diversified economy, and low costs bode well for the metro's future.
- APT Slower job growth and weaker demand, amidst healthy construction, caused vacancies to rise steadily over the past year. Demand received a temporary boost, as swarms of short-term workers and visitors moved into the city for the 2002 Winter Olympics, but the increase was short-lived, and vacancies are expected to tick up in the near term. Construction remains active in downtown Salt Lake City and in the western suburbs, where some of the larger projects are underway. Miller Development recently completed the 288-unit Westgate/Jordan Landing in West Jordan, while the 204-unit Legacy Springs by Triton Development in Riverton is nearing completion. However, heavy construction and a slowing economy pushed vacancies in this submarket to 7.0% at the end of last year according to Equimark.
- OFF Vacancies rose sharply in 2001, as net absorption fell negative and construction remained strong. Sublease space increased last year, as large portions of the 3Com building and the Wells Fargo Center were put back on the market. In addition, companies such as Starwood Reservations, Intel, TenFold, and Campus Pipeline returned space to the market. Hamilton Partners has deferred its 20-story, 500,000 SF building as a result of deteriorating conditions in the downtown market and the inability of the Wells Fargo Center to attract tenants. Gateway III, totaling 120,000 SF, is the only remaining office space still under construction at the Gateway Project, while Gateway I and II have struggled to attract tenants. Vacancies downtown reached 17.6% in the first quarter according to CB Richard Ellis, compared to 11.0% a year prior.
- RET Economic vacancies have been rising steadily since bottoming out in 2000, and are expected to continue rising in the near term. Bigbox retailers such as Costco, Shopko, Wal-Mart, Target, Sam's Club, Lowe's, and Home Depot have all been actively expanding throughout the metro. Nordstrom is threatening to leave the state if it is not allowed to vacate its store at Crossroads Plaza for the recently completed 2.5 million SF Gateway Project nearby. The Ogden City Mall, which had lost all of its anchor tenants, has been sold to the city of Ogden, which is currently tearing down the mall with plans to redevelop the property into a mixed-use project. The Rouse Co. has deferred plans to renovate and expand the 935,000 SF Fashion Place in Murray due to economic uncertainty.
- WHS Salt Lake City's warehouse market has softened, as a result of overzealous building in response to strong population growth. As a result, vacancies have been on the rise since mid-1997, increasing more sharply in 2001 as a result of weaker net absorption. The market's emerging reputation as a secondary warehouse market should fuel demand longer-term. The bulk of recent construction took place in Davis County. However, double-digit vacancies in this submarket have caused a decline in construction activity. Opus West Development completed the 272,000 SF Opus Business Center last year, but the building has yet to land a tenant.
- HOT Occupancy rates fell below 60.0% last year and are expected to continue falling in 2002. The 2002 Winter Olympics were expected to provide a near-term boost to demand and occupancies, but while hotels located in close proximity to the events reached full occupancies, others located on the outskirts of the games did not see an increase in traffic. A number of projects have been abandoned or deferred and construction is expected to be muted going forward, with only 30 rooms currently underway.

Demographic Trends			ı			dh Datas		
	2002*		1982-		nnual Grow 1992		2002	-2006
Category	Market	U.S.	Market	U.S.	Market	U.S.	Market	U.S.
Population	1,390	288,644	1.6%	1.0%	2.0%	1.2%	1.6%	0.9%
Households	449	107,714	1.9%	1.3%	2.0%	1.3%	1.7%	1.0%
Median Household Income	\$48,703	\$44,333	3.9%	4.4%	4.9%	3.7%	2.8%	3.1%
Apartment-Renting Households	125	35,788	1.3%	1.7%	0.5%	0.5%	1.7%	1.0%
Real Retail Sales Per Capita	\$4,535	\$4,518	2.0%	1.4%	1.1%	1.7%	1.4%	1.7%

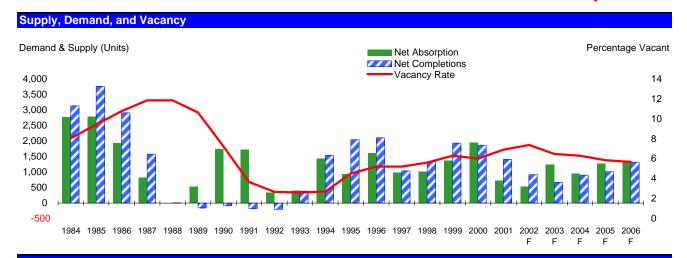
Employment Trends									
·	2002*	•	Annual Growth Rates						
		Location	1982- <sup>-</sup>	1991	1992-	2001	2002	-2006	
SIC Category	Employment	Quotient	Market	U.S.	Market	U.S.	Market	U.S.	
Total Services	209	0.9	5.8%	4.3%	4.9%	3.7%	3.5%	2.5%	
Business Services	53	1.0	10.0%	6.6%	7.3%	6.2%	4.1%	3.0%	
Other Services	156	0.9	5.0%	3.8%	4.2%	3.0%	3.4%	2.4%	
Retail Trade	124	1.0	3.6%	2.5%	2.9%	2.0%	1.9%	1.6%	
Government	124	1.1	2.0%	1.6%	2.0%	1.3%	1.4%	0.7%	
Manufacturing	80	0.9	1.3%	-0.6%	1.3%	-0.6%	3.1%	0.1%	
F.I.R.E.	49	1.2	3.6%	2.2%	5.1%	1.5%	1.2%	0.9%	
Wholesale Trade	41	1.1	0.7%	1.3%	2.2%	1.4%	4.5%	1.2%	
Trans., Comm., Util.	46	1.2	2.1%	1.1%	3.5%	2.0%	1.3%	1.1%	
Construction	46	1.2	2.2%	1.4%	7.3%	4.2%	2.9%	0.3%	
Mining	2	0.8	-8.4%	-6.0%	-2.0%	-1.6%	-1.1%	-1.1%	
Total Employment	722	1.0	2.9%	1.9%	3.4%	2.0%	2.5%	1.4%	
Office-Using Employment	179	1.1	4.0%	3.0%	4.8%	2.9%	2.4%	1.9%	
Trucking/Warehouse Employment	61	1.3	1.3%	1.5%	3.3%	1.7%	4.0%	1.2%	

<sup>\*</sup>All units (except for dollar denominated figures) in thousands.

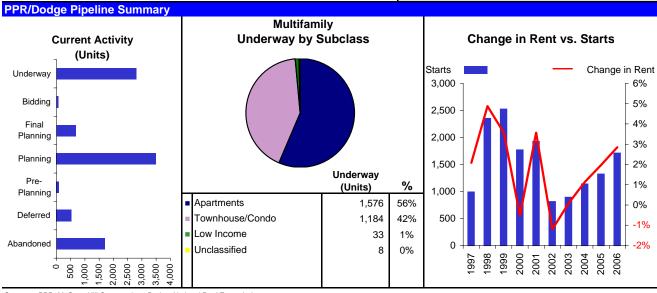
<b>Current Econom</b>	nic Indicators					
Employment	Labor Force	Unemployment	Employment	Net Migration (000)	Cost Indices	(U.S. = 100)
Growth 3/02	Growth 3/02	Rate 3/02	Volatility Ratio	2001	Business	Living
-1.4%	4.0%	5.8%	0.8	3.3	98	97

Sources: PPR; Economy.com

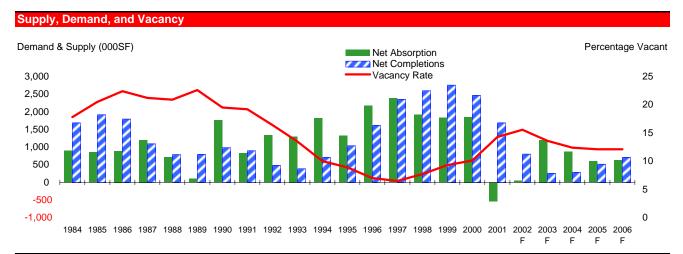
## **Apartment**

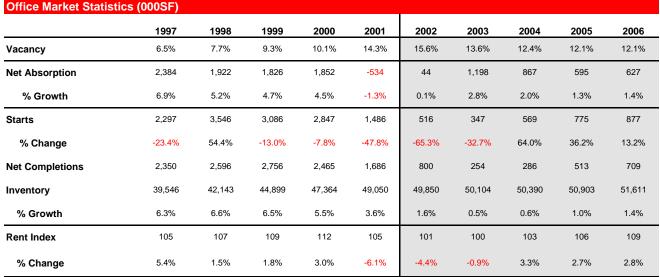


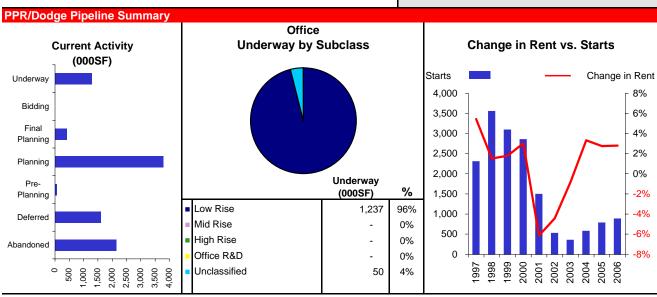
Apartment Market Sta	tistics (Units	5)								
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Apt. Vacancy	5.2%	5.6%	6.3%	6.0%	6.9%	7.4%	6.5%	6.3%	5.8%	5.7%
Apt. Net Absorption	981	1,014	1,376	1,941	724	532	1,238	957	1,270	1,365
% Growth	1.7%	1.8%	2.4%	3.3%	1.2%	0.9%	2.0%	1.5%	2.0%	2.1%
Multifamily Starts	988	2,352	2,523	1,769	1,924	810	892	1,137	1,322	1,709
% Change	-34.4%	138.1%	7.3%	-29.9%	8.8%	-57.9%	10.1%	27.5%	16.3%	29.3%
Net Apt. Completions	1,035	1,330	1,929	1,862	1,410	918	666	901	1,010	1,315
Apt. Inventory	60,295	61,624	63,553	65,416	66,826	67,743	68,409	69,310	70,320	71,636
% Growth	1.7%	2.2%	3.1%	2.9%	2.2%	1.4%	1.0%	1.3%	1.5%	1.9%
Apt. Rent Index	102	107	111	110	114	113	113	114	117	120
% Change	2.1%	4.9%	3.6%	-0.5%	3.6%	-1.2%	0.1%	1.1%	2.0%	2.9%



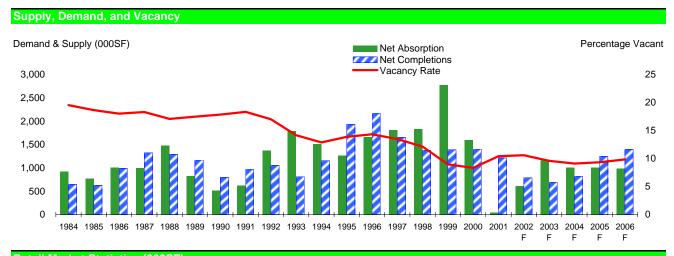
#### **Office**



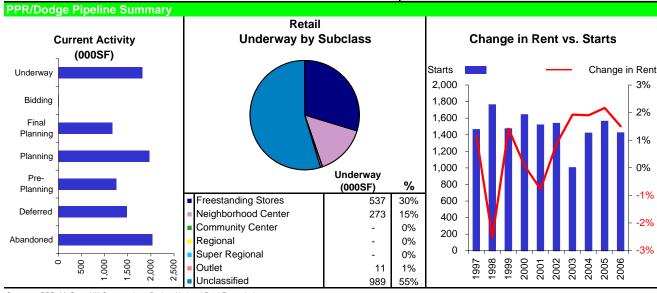




#### Retail



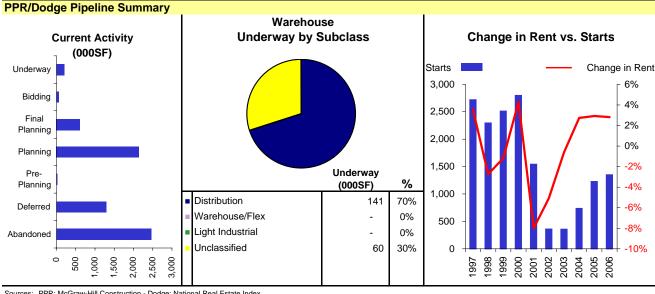
cs (000SF)									
1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
13.5%	12.1%	9.0%	8.3%	10.4%	10.6%	9.6%	9.1%	9.4%	9.9%
1,818	1,835	2,779	1,595	40	612	1,159	1,003	1,009	983
4.8%	4.6%	6.6%	3.6%	0.1%	1.3%	2.5%	2.1%	2.1%	2.0%
1,461	1,760	1,470	1,640	1,516	1,536	1,000	1,419	1,561	1,423
-5.8%	20.5%	-16.5%	11.6%	-7.6%	1.3%	-34.9%	41.9%	10.0%	-8.9%
1,657	1,383	1,390	1,404	1,215	791	697	827	1,251	1,395
46,224	47,607	48,998	50,402	51,617	52,408	53,105	53,932	55,184	56,579
3.7%	3.0%	2.9%	2.9%	2.4%	1.5%	1.3%	1.6%	2.3%	2.5%
101	99	100	100	99	100	102	104	106	108
1.2%	-2.5%	1.4%	0.1%	-0.8%	0.9%	1.9%	1.9%	2.2%	1.5%
	1997 13.5% 1,818 4.8% 1,461 -5.8% 1,657 46,224 3.7% 101	1997         1998           13.5%         12.1%           1,818         1,835           4.8%         4.6%           1,461         1,760           -5.8%         20.5%           1,657         1,383           46,224         47,607           3.7%         3.0%           101         99	1997         1998         1999           13.5%         12.1%         9.0%           1,818         1,835         2,779           4.8%         4.6%         6.6%           1,461         1,760         1,470           -5.8%         20.5%         -16.5%           1,657         1,383         1,390           46,224         47,607         48,998           3.7%         3.0%         2.9%           101         99         100	1997         1998         1999         2000           13.5%         12.1%         9.0%         8.3%           1,818         1,835         2,779         1,595           4.8%         4.6%         6.6%         3.6%           1,461         1,760         1,470         1,640           -5.8%         20.5%         -16.5%         11.6%           1,657         1,383         1,390         1,404           46,224         47,607         48,998         50,402           3.7%         3.0%         2.9%         2.9%           101         99         100         100	1997         1998         1999         2000         2001           13.5%         12.1%         9.0%         8.3%         10.4%           1,818         1,835         2,779         1,595         40           4.8%         4.6%         6.6%         3.6%         0.1%           1,461         1,760         1,470         1,640         1,516           -5.8%         20.5%         -16.5%         11.6%         -7.6%           1,657         1,383         1,390         1,404         1,215           46,224         47,607         48,998         50,402         51,617           3.7%         3.0%         2.9%         2.9%         2.4%           101         99         100         100         99	1997         1998         1999         2000         2001         2002           13.5%         12.1%         9.0%         8.3%         10.4%         10.6%           1,818         1,835         2,779         1,595         40         612           4.8%         4.6%         6.6%         3.6%         0.1%         1.3%           1,461         1,760         1,470         1,640         1,516         1,536           -5.8%         20.5%         -16.5%         11.6%         -7.6%         1.3%           1,657         1,383         1,390         1,404         1,215         791           46,224         47,607         48,998         50,402         51,617         52,408           3.7%         3.0%         2.9%         2.9%         2.4%         1.5%           101         99         100         100         99         100	1997         1998         1999         2000         2001         2002         2003           13.5%         12.1%         9.0%         8.3%         10.4%         10.6%         9.6%           1,818         1,835         2,779         1,595         40         612         1,159           4.8%         4.6%         6.6%         3.6%         0.1%         1.3%         2.5%           1,461         1,760         1,470         1,640         1,516         1,536         1,000           -5.8%         20.5%         -16.5%         11.6%         -7.6%         1.3%         -34.9%           1,657         1,383         1,390         1,404         1,215         791         697           46,224         47,607         48,998         50,402         51,617         52,408         53,105           3.7%         3.0%         2.9%         2.9%         2.4%         1.5%         1.3%           101         99         100         100         99         100         102	1997         1998         1999         2000         2001         2002         2003         2004           13.5%         12.1%         9.0%         8.3%         10.4%         10.6%         9.6%         9.1%           1,818         1,835         2,779         1,595         40         612         1,159         1,003           4.8%         4.6%         6.6%         3.6%         0.1%         1.3%         2.5%         2.1%           1,461         1,760         1,470         1,640         1,516         1,536         1,000         1,419           -5.8%         20.5%         -16.5%         11.6%         -7.6%         1.3%         -34.9%         41.9%           1,657         1,383         1,390         1,404         1,215         791         697         827           46,224         47,607         48,998         50,402         51,617         52,408         53,105         53,932           3.7%         3.0%         2.9%         2.9%         2.4%         1.5%         1.3%         1.6%           101         99         100         102         104	1997         1998         1999         2000         2001         2002         2003         2004         2005           13.5%         12.1%         9.0%         8.3%         10.4%         10.6%         9.6%         9.1%         9.4%           1,818         1,835         2,779         1,595         40         612         1,159         1,003         1,009           4.8%         4.6%         6.6%         3.6%         0.1%         1.3%         2.5%         2.1%         2.1%           1,461         1,760         1,470         1,640         1,516         1,536         1,000         1,419         1,561           -5.8%         20.5%         -16.5%         11.6%         -7.6%         1.3%         -34.9%         41.9%         10.0%           1,657         1,383         1,390         1,404         1,215         791         697         827         1,251           46,224         47,607         48,998         50,402         51,617         52,408         53,105         53,932         55,184           3.7%         3.0%         2.9%         2.9%         2.4%         1.5%         1.3%         1.6%         2.3%           101         9



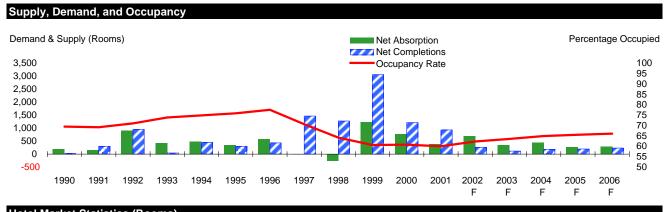
#### Warehouse

#### Supply, Demand, and Vacancy Demand & Supply (000SF) Percentage Vacant Net Absorption Net Completions Vacancy Rate 3,000 10 9 2,500 8 7 2,000 6 1,500 5 1,000 500 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 F F F F

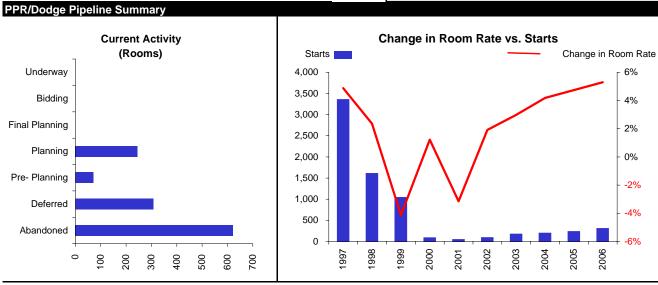
#### Warehouse Market Statistics (000SF) 2001 2002 1997 1998 1999 2000 2003 2004 2005 2006 Vacancy 4.0% 5.5% 6.2% 6.4% 8.4% 8.4% 6.8% 6.1% 6.0% 6.2% **Net Absorption** 2.413 1.268 2.013 1.581 371 489 1.485 1.117 1.126 1.084 4.2% 2.1% 3.3% 2.5% 0.6% 0.7% 2.3% 1.7% 1.6% 1.6% % Growth **Starts** 2,718 2,293 2,511 2,796 1,540 358 356 737 1,224 1,350 63.6% -15.7% 11.3% -44.9% -76.7% -0.7% 107.2% 66.2% 10.2% % Change 9.5% 2,287 2,335 2,631 1,920 1,302 **Net Completions** 1,833 557 333 626 1,121 Inventory 62,575 64,910 67,541 69,374 71,294 71,851 72,184 72,809 73,931 75,233 % Growth 3.8% 3.7% 4 1% 2 7% 2.8% 0.8% 0.5% 0.9% 1.5% 1.8% Rent Index 104 101 100 104 95 91 90 93 95 98 3.6% % Change -2.7% -1.2% 4.3% -8.0% -5.1% -0.6% 2.7% 2.9% 2.8%



SALT LAKE CITY Hotel

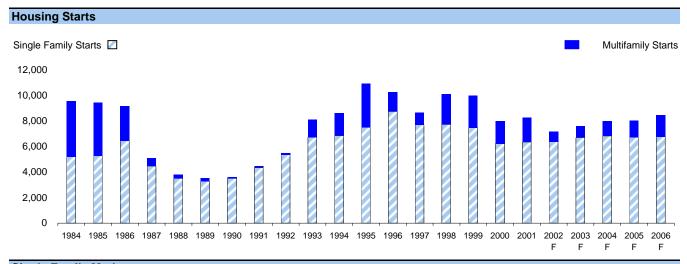


Hotel Market Statist	ics (Rooms)									
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Occupancy	70.6%	64.2%	60.7%	60.8%	60.0%	62.3%	63.5%	64.9%	65.5%	66.1%
Net Absorption	-8	-255	1,232	771	379	703	354	440	273	296
% Growth	-0.1%	-2.2%	10.8%	6.1%	2.8%	5.1%	2.4%	3.0%	1.8%	1.9%
Starts	3,351	1,606	1,038	85	40	88	169	194	231	304
% Change	127.2%	-52.1%	-35.4%	-91.8%	-52.9%	120.0%	92.0%	14.8%	19.1%	31.6%
Net Completions	1,466	1,278	3,062	1,215	929	266	116	180	198	234
Inventory	16,585	17,863	20,925	22,140	23,069	23,335	23,451	23,631	23,828	24,062
% Growth	9.7%	7.7%	17.1%	5.8%	4.2%	1.2%	0.5%	0.8%	0.8%	1.0%
Room Rate Index	105	107	103	104	101	103	106	110	116	122
% Change	4.9%	2.4%	-4.1%	1.2%	-3.2%	1.9%	3.0%	4.2%	4.7%	5.3%
RevPar Index	98	92	82	87	80	81	89	95	101	107
% Change	-1.9%	-6.1%	-10.5%	6.0%	-9.0%	2.4%	9.7%	5.9%	6.2%	6.4%



Sources: PPR; McGraw-Hill Construction - Dodge; Smith Travel Research

# Single Family



#### **Single Family Market** Single Family Starts Change in Home Price 10,000 18% 9,000 16% 14% 8,000 12% 7,000 10% 6,000 8% 5,000 6% 4,000 4% 3,000 2% 2,000 0% 1,000 -2% 0 -4% 1984 1985 1986 1987 1988 1989 1990 1991 1992 1993 1994 1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006

Sources: PPR; Economy.com

Single Family Market St	tatistics									
	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Starts	7,706	7,742	7,481	6,235	6,355	6,385	6,709	6,835	6,730	6,770
% Change	-11.9%	0.5%	-3.4%	-16.6%	1.9%	0.5%	5.1%	1.9%	-1.5%	0.6%
Completions	8,057	7,623	7,694	6,757	6,204	6,348	6,530	6,871	6,743	6,759
<b>Apartment Market Stati</b>	stics									
Multifamily Starts	988	2,352	2,523	1,769	1,924	810	892	1,137	1,322	1,709
% Change	-34.4%	138.1%	7.3%	-29.9%	8.8%	-57.9%	10.1%	27.5%	16.3%	29.3%
Apartment Completions	1,035	1,330	1,929	1,862	1,410	918	666	901	1,010	1,315

Sources: PPR; McGraw-Hill Construction - Dodge

# **Apartment Projects**

Title	Address	Units	Stage	Target Start	Target Completion
Jordan Hill Apts	7800 S. 6500 West, West Jordan West	344	Proposed	6/02	12/03
Northgate Apts	500 West South Temple, Salt Lake City Salt Lake	330	Completed	1/01	12/01
Sterling Village Ph II	11065 S. Sterling View Dr., S Jordan Salt Lake	300	Proposed	6/02	9/03
Woodgate At Jordan Landing Phase 2	3850 West 7000 South, W Jordan Salt Lake	288	Completed	6/00	3/02
Ridge/Jordan Landing	3800 West 7000 South, W Jordan Salt Lake	264	Completed		3/01
Allegro/Corner Canyon	13300 S. Pony Express, Draper Suburbs	258	Underway	11/01	11/02
Sunset Ridge	5600 W. 9000 South, West Jordan West	240	Proposed	4/02	8/03
Legacy Springs	13600 S. 4800 West, Riverton Southwest Salt Lake	204	Underway	1/01	4/02
Winthrop Court Ph I	600 East 300 South, Salt Lake City Salt Lake	200	Proposed	6/02	6/03
The Bluffs	Bangerter Hwy & Redwood Rd., Bluffdale Southwest Salt Lake	168	Proposed	4/02	4/03

# **Office Projects**

Title	Address	SF (000)	Stage	Target Start	Target Completion
Gateway Project	From North Temple to 900 S & from 300 W to I-15, Salt Lake City CBD	400	Completed		11/01
Tenfold Corp Headquarters	10000 W 510 S., South Jordan Other	200	Completed	6/00	6/01
Parkview Plaza II Office	2170 South 1300 East, Salt Lake Suburbs	144	Underway	10/01	8/02
Valley Center Tower	5300 Corporate Center, Murray East Central Salt Lake	130	Underway	10/01	10/02
AT & T Administrative Office Building	9602 South 300 West, Sandy Sandy	130	Completed	9/00	7/01
Old Mill Corporate Center Phase III	6322 S 300 E, Salt Lake City Sandy	125	Completed	11/00	3/02
Verizon Wireless Building	2777 Corporate Park Dr, West Valley Salt Lake	121	Underway	6/01	9/02
Ogden Airport Gateway Bldg 2	Ogden Airport, Ogden Weber County	79	Underway	11/01	7/02
Sandy Business Park Building B & C	300 W 9400 S, Sandy Sandy	65	Completed	4/01	11/01
Corporate Office Building	Sandy Parkway Blvd, Sandy Sandy	42	Underway	8/01	6/02

# **Retail Projects**

Title	Address	SF (000)	Stage	Target Start	Target Completion
Gateway Project	From North Temple to 900 S & from 300 W to I-15, Salt Lake City CBD	700	Completed		11/01
West Jordan Town Center	70th South & Redwood Road, West Jordan Southwest Salt Lake	393	Planned		
Fashion Point Office/Retail/Hsg. Complex	Cor of Highway 89 & Washington, Ogden Weber County	246	Planned		
Legacy Plaza Shopping Center	5600 W 4100 S, Salt Lake City Northwest Salt Lake	227	Planned		9/02
Wal-Mart Super Center Tenants: Wal-Mart	745 W. Hill Field Road, Layton Davis County	221	Planned	8/02	9/03
Wal-Mart Supercenter Store #3232	7800 Bandgetger, West Jordan Southwest Salt Lake	204	Underway	3/01	6/02
Nordstrom Retail Store (Relocation)	6200 S State St, Salt Lake City East Central Salt Lake	144	Planned		
Target Store @ Jordan Landing	7200 Airport Rd, West Jordan Southwest Salt Lake	125	Planned		

# **Warehouse Projects**

Title	Address	SF (000)	Stage	Target Start	Target Completion
Ninigret Building B Warehouse	4323 West 1385 South, Salt Lake Salt Lake	300	Deferred	3/01	9/01
Opus Business Center (Phase 1)	720 South Gladiola, Salt Lake Davis County	272	Completed	3/01	9/01
General Distribution T. I Phase III	5350 Amelia Earhart, Salt Lake Salt Lake	197	Underway	6/01	6/02
Century East Phase II Office/Warehouse	1885 S Milestone, Salt Lake Salt Lake	166	Planned		
Office/Warehouse Building Phase II	7200 Airport Rd, West Jordan Southwest Salt Lake	90	Completed	4/01	9/01
Pheasant Hollow Office/Warehouse #1 (Negotiated)	9765 S 500 West, Sandy Southwest Salt Lake	65	Completed	5/01	10/01
Wunder Group Office/Warehouse/MFG Bldg	Site to be announced, West Jordan Davis County	50	Underway	8/01	8/02
Bridge Point Systems	566 Confluence Ave, Murray East Central Salt Lake	40	Underway	8/01	8/02
Anheuser-Bush Office/Warehouse Bldg 1	350 North 5375 West, Salt Lake Salt Lake	35	Completed	5/01	10/01

# **Hotel Projects**

Title	Address	Rooms	Stage	Target Start	Target Completion
Jordan Landing Complex (Phased)	7000 South Jordan Landing Blvd, West Jordan West Jordan	910	Planned		
5300 Corporate Place Hotel	Approx. SW Cor. of I-15, Salt Lake City Salt Lake	530	Planned		
Marriott Hotel	220 S State St, Salt Lake City Salt Lake	260	Completed	4/99	6/00
Hearthside Lodge Extended Stay Hotel/Pool	Site to be determined, Salt Lake City Salt Lake	164	Planned		
Intown Suites Extended Stay Hotel	3151 S Redwood Rd, West Valley Salt Lake	123	Planned		
Holiday Inn Express	1160 W 2150 S, Ogden Weber County	80	Completed	1/00	9/00
64-Room Skier Lodge	Little Cottonwood Canyon, Alta Alta	64	Proposed		
Hotel	Site to be announced, Ogden Ogden	48	Planned		
Courtyard by Marriott (Addition - 30 Units)	1803 Woodland Park Drive, Layton Layton	30	Completed	3/01	8/01